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2014 IN REVIEW

This past year, The Peter and Elizabeth C. Tower Foundation’s grant making continued our core mission of supporting community programming that helps children, adolescents and young adults affected by substance abuse, learning disabilities, mental illness and intellectual disabilities achieve their full potential. At the same time, the planning process led us to refine our operations to maximize our resources and provides for greater collaboration and capacity building, which we believe will lead to a greater impact in the communities we serve.

We have made great strides this past year. While we will always focus on individual grantees whose missions align with ours, we are also working far more collaboratively through our Healthy Communities Funding Portfolio. Through this work, we are encouraging greater collaboration among multiple organizations, aligning resources and identifying gaps where greater focus may be necessary. Most importantly, we are working to make sustainable, systemic change where possible to ensure long-term impact.

Our most direct partnerships, however, are the ones we have with our individual grantees. We were pleased to learn through a Grantee Perception Report that the Tower Foundation has been effective in building relationships, that we are communicating well, and that we have been transparent with our grantees.

Included in this report are highlights from our three funding portfolios: Core Programs and Services; Strengthening our Partners, focused on capacity building; and our Healthy Communities work that supports the work of collaboratives and coalitions. We hope you will find the great work that our grantees are doing to be as inspiring as we do!
Dear Friends:

This past year marks a time when our organization has really begun to “go deep” in implementing our strategic plan and in venturing into new ways of approaching our role as a Foundation. I am both energized and excited about our future direction and mindful of the rich legacy that began with Peter and Elizabeth and continues today with a new generation at the helm.

While we are steadfast in our mission of helping children, adolescents, and young people achieve their full potential regardless of the challenges they face, we are working in new ways that we believe can make a greater impact. We have come to the realization that many of our grantees need more time, and in some cases guidance, to be successful. We have begun to put more emphasis on planning grants to enable organizations to take the necessary time for strategic planning, to build partnerships and to thoughtfully approach their projects. While we are all eager for success, many times patience is required to properly plan, sometimes fail, and to begin again with more knowledge at hand.

We are well aware that this approach is somewhat messy and can be uncomfortable for those of us used to working in certain ways. If we can learn something in the process, we believe it is well worth it and we know that both our successes and our failures will help to inform how we can improve the work we do. We continue to fund core programs and services and will continue to support organizations whose mission aligns with ours as we always have.

As we move forward, we are committed to improving the way we work with our grantees to ensure they can be successful. We will focus on building relationships, connecting grantees to other community resources, giving them the time they need, and continue to focus on helping them build capacity. Throughout this work, we know that open communication is key and we will be purposeful in sharing information that can lead to greater success.

With our strategic plan as our guide, we are continuing to build on the Tower family legacy, while exploring new ways to ensure all young people can thrive.

Sincerely,

Tracy A. Sawicki
Executive Director
Since 2007, a coalition of prevention service providers in Erie County has been collaborating as Px21 with the shared goal of providing prevention and health promotion for the community. A significant focus of Px21’s work has focused on developing a comprehensive, multi-year prevention plan addressing underage drinking aimed at elementary and middle school students and their families.

With support from the Tower Foundation, the coalition developed a comprehensive media campaign including television, radio, print and bus advertising aimed at parents to educate them about underage drinking and to provide resources to help them address the issue with their children. The media campaign was tremendously successful in reaching parents with the overall message, and in driving traffic to the two dedicated websites including TalkItOver.org, that provides guidance to parents and to CallTipline.org for the Sheriff’s Underage Drinking Tipline. The campaign is also credited with driving increased calls to the Tipline and in pushing parents to seek out additional information on resources related to underage drinking.

The Tower Foundation’s support has also helped Px21 plan for its future growth by supporting the hiring of a consultant to help them assess their capabilities in areas such as governance, potential partnerships and focusing work on other health areas such as obesity.

According to Andrea Wanat, former Executive Director for the Erie County Council for the Prevention of Alcohol and Substance Abuse, “The Tower Foundation allowed us to implement a far more comprehensive media campaign that made an impact in educating parents about underage drinking. Beyond that however, they really helped us to look at the bigger picture of our community’s health and to explore how this coalition could make a bigger impact.”
Collaboration Allows Isolated Islands to Deliver Comprehensive Services

**Island Wide Youth Collaborative** - Martha’s Vineyard, MA and **Nantucket Behavioral Health Task Force** - Nantucket, MA

Nantucket and Martha’s Vineyard are places most associate with summertime, affluence and leisure; however, the high cost of living and the island’s isolation bring significant challenges to the area's year-round population. Financial pressure, housing stress, and employment challenges can lead to substance abuse and mental health issues. With the support of the Tower Foundation, collaborative groups on both Islands have been formed to address behavioral health challenges and, to identify ways to improve access and awareness.

**ISLAND WIDE YOUTH COLLABORATIVE**

On Martha’s Vineyard, The Island Wide Youth Collaborative (IWYC) was formed after an unusually high number of children where hospitalized with behavioral and/or substance abuse issues. A number of organizations, including the schools, the local YMCA, the Martha’s Vineyard Youth Task Force, Martha’s Vineyard Community Services, and the hospital interact with kids for a variety of reasons, so it became apparent that the organizations could better serve the children if they worked together and shared information. The Task Force’s goal is to coordinate services for families regardless of where they might enter the system so that they will have a cohesive, coordinated approach to treatment. Overall, the aim is to prevent kids from spiraling further and deliver supports that can help them before a crisis hits.

When the IWYC applied for two grants, the Tower Foundation recommended that they think bigger and demonstrate community support for their ideas. After holding community stakeholder meetings, the group was able to further develop

Lindsey Scott, MVYouth Executive Director, and Julie Fay, Martha’s Vineyard Community Services (MVCS) Executive Director, cut the ribbon on the new Island Wide Youth Collaborative building. 

*Photo courtesy of MVCS.*
their goals and refine their approach. According to Julie Fay, of the IWYC, “The Tower Foundation grant created momentum that has helped us build community support and attracted new funding that has been critical to establishing a central point for delivering services.”

With the funding in place, the IWYC officially opened for business on May 1st and has served more than 35 individuals and families. The IWYC is in the process of building a new IWYC center, which will be complete in October of 2015. Training in specific areas of behavioral health for providers is also planned to improve the clinical acumen of services accessible on the Island.

NANTUCKET BEHAVIORAL HEALTH TASK FORCE

The Nantucket Behavioral Health Task Force was formed in response to unmet community needs that underscored the gap in necessary mental health services and facilities on the Island. The collaborative group of service providers, hospital employees, police, clergy and others began by trying to get a better understanding of where the critical gaps in behavioral health services were and were thrilled when they learned that the Tower Foundation understood the need and wanted to get more deeply involved.

Funding from the Tower Foundation helped them undertake an analysis to document the mental health services that are already in place on Nantucket, identify the services that are needed, and determine how best to increase access to and awareness of what’s available to island residents. In addition, the Task Force has funded community events to educate the public on substance abuse issues and trainings on suicide risk. Funding also assisted in the creation and addition of two positions including an advocate for young people entering the criminal justice system and a professional position to identify and develop plans of care for potential behavioral health issues in primary care physician’s offices.

While still in its early stages, the Task Force is outlining strategies to address issues and expand capacity on Nantucket.

“The Tower Foundation grant created momentum that has helped us build community support and attracted new funding that has been critical to establishing a central point for delivering services.”
The transition for students beyond high school to careers or college can be challenging enough, but for students with disabilities it can be near impossible. Collaborations in Buffalo and others in Massachusetts are making it easier for some high school graduates to gain experience that is leading to jobs.

**COLLEGE AND CAREER ACCESS PROGRAM (CCAP)**

North Shore Community College in Essex County is committed to open access to education for all students. As part of that mission, the college applied to the Tower Foundation in 2011 for funding to support a program for students with intellectual and developmental disabilities that would provide a foundation for job opportunities. At the same time, Northeast Arc, a non-profit organization that helps people with disabilities become full participants in the community, had also applied to Tower to assist the same population. Recognizing that the diverse organizations were interested in serving the same audience, the Tower Foundation suggested they work together to develop a joint program, building on each organization’s strengths.

The result was the College and Career Access Program (CCAP), a joint program that provides students with intellectual and developmental disabilities non-credit classes and internships in specific fields with the goal of providing a vocational pathway to jobs. Offering courses in horticulture and in canine and feline care, nine students have successfully completed the curriculum and the majority have found work in their field of study.

The college took the lead role in developing the curriculum, while Northeast Arc focused on internships and job placement to ensure students had experience and a clear pathway to employment after completing the program.

According to Cindy O’Donnell of North Shore Community College, “The Tower Foundation really helped us to strengthen the program that is now emerging as a model for others. And, in an era of shrinking funding, we believe this collaborative approach will strengthen us for the long term since we can do more together while being efficient with our dollars.”
PROJECT SEARCH

In Buffalo, The Tower Foundation is also playing a role in helping disabled students make the transition from student to employee through its support of Project Search, a national program that provides real-life work experience to help youth with significant disabilities make successful transitions from school to adult life. A partnership between Aspire of Western New York and The Summit Center, both dedicated to helping people with disabilities, Erie I Board of Cooperative Educational Services (BOCES), and Beechwood Continuing Care Residential Facilities has created internship opportunities for high school seniors with intellectual disabilities.

Through Project Search, students have three internship opportunities in their senior year and work with a job coach to help them make the transition from school to work. Students are identified for the program through Erie 1 BOCES and complete their internships at Beechwood in a variety of positions including those in food service, facilities management, landscaping, and patient care. Aspire and Summit provide the necessary support services for the student, including the job coach.

The Tower Foundation’s funding made possible an additional job coach and a coordinator for the program. Laura Gawel of Aspire comments, “While funding is critical, our relationship with the Tower Foundation is not about managing the grant money. They are very interested in helping us ensure the greatest impact for our students and are very invested in our students’ futures.”
For the majority of kids who find themselves in Juvenile Court, issues of mental illness, depression, substance abuse or other trauma may be a significant reason they are in trouble, more than the actual offense. For the last ten years, the Juvenile Court Mental Health Advocacy Project in Worcester, Massachusetts has been successfully working with adolescents to help connect them with appropriate services with the goal of keeping them out of the court system and providing supports to give them a better future.

With the help of the Tower Foundation, the agency is expanding their efforts to identify and address systemic issues in the mental health system and to advocate for young people as they work through the legal system. The support is also helping to expand the program into new geographic areas including Eastern Massachusetts. Local judges have been extremely supportive of the program and a plan has been put in place to create a more intensive pilot program in order to bring it to scale and make the model accessible to other court systems across the state. In addition, improved assessments are needed in order to measure the impact on kids and to determine the needed state resources to expand the program.

According to Matt Selig of Health Law Advocates, the organization implementing the program, “The Tower Foundation has been more than just funding for the project. They have been very involved in lending their expertise and encouragement to help us figure how best to approach this. Best of all, they have been very flexible and patient as we made mistakes or ran into roadblocks. They understand that failure is sometimes part of the process, allowing us to extend our timeframe to get it right.”

While young people and their families, as well as those working in the judicial system, have high praise for the program in saving kids from “falling through the cracks,” the need for a better systemic approach is critical. With the assistance of the Tower Foundation, the Juvenile Court Mental Health Project will have a greater ability to address inherent systemic problems and gain a better assessment of how to build and expand the advocacy programs that provide hope for young people.

Best of all, they have been very flexible and patient as we made mistakes or ran into roadblocks. They understand that failure is sometimes part of the process, allowing us to extend our timeframe to get it right.
For the women who agree to move into Angel House, a residential program for mothers in substance abuse recovery and their children, the battle is two-fold: how to stay clean and sober and how to be a good mom. A program of the Housing Assistance Corporation of Cape Cod, Angel House is a trauma-informed care program that helps women, many of whom are homeless or have been in abusive relationships, build a foundation for a better future for themselves and their children.

While the intensive program provides a wide range of support services and educational programs ranging from relapse prevention to life skills and more, support for the children is also critical.

According to Executive Director Lin Grace Rohr, “We recognize that our kids may have undergone trauma very young, well before they enter school, and the need for early intervention is critical. The Tower Foundation helped us to identify the ARC program to help our moms and their kids and they have been instrumental in helping us build the foundation we need to implement it effectively.”

The ARC program, which stands for Attachment, Regulation and Competency, is integrated into all facets of the Angel House approach. Residents are taught how to form positive attachments with their children, how to regulate emotions and response to difficult situations with their children in mind, and how to build competence, confidence and self-respect. Funding from the Tower Foundation grant is used for staff training, implementation of a computer system to assess and track progress, a therapeutic play space for kids in trauma and video conferencing equipment to bring more training resources to the relatively remote Cape Cod agency.

According to Rohr, while many residents don’t know the Tower Foundation directly, the support impacts them beyond the program itself. “Many of these women have never had anyone care about them. To understand that there are people and institutions that work to make their lives better demonstrates that their lives have value and meaning. That generosity is very meaningful to many women who are struggling to create positive lives for themselves and their children.”
Sturgis Charter Public School on Cape Cod has quickly become a sought-after high school for Massachusetts’ families with a waiting list of more than 600 students. One of the hallmarks of the tuition-free public school is the International Baccalaureate (IB) program, a highly respected program of international education with a reputation for high standards of teaching and student achievement. Unlike many other schools, the IB program is not exclusive to its top students. At Sturgis, all students, regardless of their academic standing, learning style or ability, are expected to take IB classes and are encouraged to work to the best of their own ability.

According to Erik Hieser, Sturgis Charter Public School Executive Director, the school is unconcerned with rankings, so overall test scores are not the priority as they may be at other competitive high schools. Instead, a focus on high expectations and reaching individual potential is key for all students, including those with learning disabilities. The school has created an intentional culture on its two campus locations that is collaborative, rather than competitive. In its integrated classrooms, students help each other, and those with learning disabilities are afforded extra assistance from teachers, while working alongside their peers of diverse abilities.

The school began its relationship with the Tower Foundation when it initially applied for a grant. The Foundation recognized the potential of the school and asked to discuss ways to make a bigger impact. The result was support from the Tower Foundation to bring more resources to the school to support students with learning disabilities and to share the knowledge with the wider Cape Cod community. A series of educational workshops were held for schools on the Cape so that teachers could learn more and network with each other. In addition, a consultant from Landmark College, a well-respected expert on learning disabilities, was brought in to assist the staff in developing programs and approaches for its students. Funding was also used to purchase iPads and apps for use by students with learning disabilities.

With the aid of the Tower Foundation, students of all abilities are thriving at Sturgis and more teachers on the Cape are learning how to set the bar high for their students, regardless of their learning differences.
Uncovering Underlying Behavioral Health Issues in Patients

North Shore Community Health & Addison Gilbert Hospital - Gloucester, MA

With a dramatic increase in heroin and opioid use on the North Shore and in Cape Ann regions of Massachusetts, there has been a growing awareness and concern about how to identify and treat those at risk. The Healthy Gloucester Collaborative, a group of community stakeholders, began piloting the use of an evidence-based screening tool called Screening and Brief Intervention and Referral to Treatment (SBIRT) at Addison Gilbert Hospital in Gloucester to pro-actively identify and treat those at risk or already addicted.

The premise is to engage patients in conversation while in the emergency room to determine if there is a need for treatment or services for other behavioral health issues. A trained Health Promotion Advocate follows a set protocol to probe for potential issues in a non-judgmental manner. The dialogue is designed to uncover mental health and/or substance use disorders with the goal of connecting those patients with available resources and treatments. The conversational approach helps patients consider the pros and cons of their behaviors, outlines action steps and provides referrals to services if necessary. The program is expanding to reach adolescents as well as adults.

Joan Whitney, Director of the Healthy Gloucester Collaborative, credits the Tower Foundation with helping them make real systemic change. She says the Foundation’s support helped them expand a program that focuses on prevention rather than dealing with the aftermath of behavioral health issues.

Through the Tower Foundation’s support, the program expanded to the Gloucester Family Health Center (GFHC), a North Shore Community Health (NSCH) site, a community health center which provides comprehensive primary care including Office Based Opioid Treatment (OBOT or suboxone), behavioral health and dental services. GFHC partners with Addison Gilbert Hospital to serve patients in Cape Ann.

The Health Center has seen a growing number of patients since opening in 2008, many of whom have not seen a health provider in many years. Since being trained and beginning to use SBIRT for all its patients, staff are better able to identify and treat addiction-related health issues to provide a more comprehensive approach to the patient’s care. Since health records are shared across provider teams which include behavioral health staff, the teams also gain new and invaluable information about many addiction-related issues that can be addressed both within and outside of the health center.

Using SBIRT has allowed NSCH to identify and treat a greater number of people who may have addiction issues or who are at risk for addiction. NSCH has spread SBIRT to its Salem and Peabody sites. With a great tool and well trained staff in place, the health center will reach more people at risk or at an earlier stage of addiction, making treatment easier.
When Veronica Federiconi, Executive Director of Autism Services in Buffalo was approached to be part of the GetSET (Success in Extraordinary Times) Initiative, she wondered if the invitation meant that her agency was viewed as being in need of help. The capacity building initiative is designed to help health, behavioral health and human services organizations strengthen their infrastructure, particularly in a time of changing financial realities. Federiconi was quickly reassured, however, that the initiative was a supportive one and that Autism Services was chosen to participate because of its critical role in the community and a desire to ensure its continued viability.

Today, Autism Services has become a stronger organization and is better positioned for coming changes in the fiscal environment due to participation in GetSET, according to Federiconi. The initiative, created by the Health Foundation for Western & Central New York, and includes participation from The Peter and Elizabeth C. Tower Foundation and the John R. Oishei Foundation, is a capacity building program that pairs an organizational development consultant with a non-profit agency to assess the agency’s strengths, to develop a capacity building plan based on the assessment, and to implement strategies laid out in the plan.

Through GetSET, Autism Services, one of eight participating organizations, took a hard look at everything from its mission statement to its operations to assess strengths and weaknesses and to develop a better value proposition for a more competitive landscape. The added support and expertise from both the consultant and the sponsoring Foundations helped to guide the organization through the process and was critical in helping the agency improve operations.

While the program will last through the fall of 2015, Federiconi says that the process has helped her team immensely, including the Board of Directors, and that they will continue to use the process in the future. “I look at the GetSET initiative as a gift. It has been hard work but I know we are a stronger agency for having gone through it. I believe we are much better positioned to meet the challenges of the future because of it.”
Funding Portfolio Overview

The Foundation has three funding portfolios from which grants are made: Core Programs and Services, Strengthening Our Partners (Capacity Building) and Healthy Communities.

**CORE PROGRAMS AND SERVICES**
Grants in this portfolio fund core programs and services that seek to prevent (where possible) or directly address the needs of individuals and families affected by substance abuse, mental illness, intellectual disabilities, and learning disabilities.

**STRENGTHENING OUR PARTNERS (Capacity Building)**
Grants in this portfolio support efforts to strengthen organizations and programs within each of the Foundation’s substantive focus areas. This includes providing training dollars or otherwise supporting staff members who incorporate evidence-based practices into their programming; funding innovative projects aimed at increasing organizational efficiencies and/or effectiveness; offering technology solutions to support strategic and programmatic goals; and engaging in other forms of capacity building. Funded activities may be population-specific or may be universal in scope. These efforts are undertaken in the hope of bolstering partner organizations and advancing the substance abuse, mental health, intellectual disabilities, and learning disabilities fields.

**HEALTHY COMMUNITIES**
The Tower Foundation’s vision for a Healthy Community is one in which young people live high quality, purposeful, fulfilling lives. Through our Healthy Communities approach, the Foundation aims to improve the health and wellness of children, adolescents, and young adults facing or at risk for intellectual disabilities, learning disabilities, mental illness, and substance abuse.

Our strategy for Healthy Communities involves convening local stakeholders to identify the issues and needs relevant to children, adolescents, and young adults in their communities. In response to these needs, the Foundation seeks to collaborate with new and existing community coalitions to foster cooperative, integrated systems that deliver effective, holistic, accessible services.

Grants in this portfolio support initiatives where leaders mobilize around an issue or set of issues that affect an entire community.
2014 GRANTS PAID
$6,968,871

- Core Programs and Services: 53%
- Strengthening Our Partners: 15%
- Healthy Communities: 26%
- Discretionary: 6%

2014 Grants Paid by State
- New York: 42%
- Other: 2%
- Massachusetts: 56%

2014 Grants Paid by County
- Erie, NY: 35%
- Dukes, MA: 11%
- Barnstable, MA: 4%
- Essex, MA: 41%
- Niagara, NY: 3%
### 2014 Grants Paid

#### CORE PROGRAMS AND SERVICES PORTFOLIO

**Massachusetts**

<table>
<thead>
<tr>
<th>Organization</th>
<th>Program Description</th>
<th>Amount</th>
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<tr>
<td>Barnstable Public Schools</td>
<td>Strategic Steps Towards Mental Health</td>
<td>$66,930</td>
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<td>Bay State Reading Institute</td>
<td>Embedding Early Assessment &amp; Identification of Learning Disabilities in Gloucester &amp; Beverly Schools</td>
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<td>Children's Friend and Family Services, Inc.</td>
<td>Early Childhood Mental Health Initiative</td>
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<td>Class, Inc.</td>
<td>Turning 22 Workshop Series</td>
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<td>Community Care Services, Inc.</td>
<td>Special Education Consultation to Child Care Settings</td>
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<td>Community Health Center of Cape Cod, Inc.</td>
<td>Increasing Access to Behavioral Health Services</td>
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<td>County of Dukes County</td>
<td>Project Next: Community Programming &amp; Supports for Young Adults of Martha’s Vineyard</td>
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<td>Family Services of Merrimack Valley Inc. (formerly Family Service, Inc.)</td>
<td>Therapeutic Mentoring</td>
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<td>Project CHAMP (Champions for Alcohol and Marijuana Prevention)</td>
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<td>Gosnold, Inc.</td>
<td>Young Adult Opiate Recovery Program</td>
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<td>Gosnold, Inc.</td>
<td>Student Intervention and Prevention Program</td>
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<td>Health Law Advocates</td>
<td>Juvenile Court Mental Health Advocacy Project</td>
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<td>Housing Assistance Corporation of Cape Cod, Inc.</td>
<td>Angel House ARC (Attachment, Self Regulation, and Competency) Training for Staff</td>
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<td>Judge Baker Children’s Center</td>
<td>Improving Quality and Access for Children’s Mental Health Care</td>
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<td>Lahey Health Behavioral Services</td>
<td>Community Integration and Service Navigation</td>
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<td>Lynn Public Schools</td>
<td>Paving the Way to Independence</td>
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<td>Special Olympics Massachusetts, Inc.</td>
<td>Cape Cod Sports Opportunity Project</td>
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<td>Sturgis Charter Public School</td>
<td>Support for Inclusive Classrooms</td>
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New York

Alcohol and Drug Dependency Services, Inc.
Renaissance Campus Operations ............................................... $25,000

Aspire of Western New York, Inc.
WNY Project SEARCH Collaborative .......................................... $41,548

Buffalo City School District
Project ADVOCATE .................................................................... $53,242

Buffalo Hearing & Speech Center, Inc.
Early Childhood Screening Project ............................................. $25,000

Cazenovia Recovery Systems, Inc.
Alcohol & Drug Dependency Services (ADDS)
Program Acquisition ................................................................. $75,000

Cheektowaga Central School District
Youth Mental Health Project ....................................................... $54,285

Child and Adolescent Treatment Services (CATS)
Evidence-Based Training ............................................................. $33,135

Community Health Center of Buffalo, Inc.
Integrated Care for Kids ............................................................. $82,294

Cradle Beach Camp, Inc.
Respite Weekends ...................................................................... $26,151

Elmwood Health Center
Improved Mental Health = Better Health ...................................... $863

Heritage Centers
The Next Step: Becoming a National Model & Licensed Partner with The Floortime Center® ............................................... $68,019

Horizon Health Services
Online Support for Recovery ...................................................... $23,004

Horizon Village, Inc.
Alcohol & Drug Dependency Services (ADDS)
Program Acquisition ................................................................. $150,000

Independent Health Foundation
Behavioral Health Integration Program ....................................... $122,666

Institute for Autism Research at Canisius College
Support for Validation Trials and Training Protocols for Intervention Targeting Young People with High Functioning Autism Spectrum Disorder ........................................ $122,120

Mental Health Association of Erie County
Child & Family Support Program (CFSP) Partnership with Psychiatric Hospitals ................................................................. $105,000

Mental Health Services of Erie County South East Corp V
Alcohol & Drug Dependency Services (ADDS)
Program Acquisition ................................................................. $25,000

Mid-Erie Mental Health Services, Inc.
Client-Directed Outcome-Informed Treatment Project ................ $2,440

Mid-Erie Mental Health Services, Inc
Substance Abuse Initiative for Adolescents and Young Adults .. $59,442

Native American Community Services, Inc.
Achieving Our Dreams ............................................................... $68,277

Niagara Falls Memorial Medical Center
Project Runway ........................................................................... $82,293

Niagara University
Niagara County Early Child Care Quality Improvement Project (QIP) - Phase II ................................................................. $60,000

Northwest Community Mental Health Center
Care Connections: A Pilot Project to Enhance Integration of Primary Care and Substance Abuse Services ............. $44,321

P² Collaborative of Western New York
Integrated Care Coordination Pilot ................................................ $75,000
Springville-Griffith Institute Central School District
Preparing Students with Learning Disabilities for Tomorrow...... $47,081

Summit Educational Resources
Triple P Evidence-Based Parent Training Curriculum $99,276

University at Buffalo Speech Language and Hearing Clinic
Secret Agent Society Training Program $52,196

University Psychiatric Practice, Inc.
Access to Psychiatrists through Intermediate Care $270,000

Young Audiences of Western New York
A Rhythm Runs Through It
(an Interdisciplinary Arts Experience) $45,000

Other
The Poses Family Foundation
The Parent Project $50,000

Vista Vocational & Life Skills Center, Inc.
Vista Center for Artistic Expression $70,000

STRENGTHENING OUR PARTNERS PORTFOLIO
(Capacity Building)

Massachusetts
Boston University -The Institute for Nonprofit Management and Leadership
Core Certificate Program $33,000

Community Action, Inc.
Small Grant $12,024

Essex County Community Foundation
Excellence in Nonprofit Practices $50,000

Family Services of Merrimack Valley, Inc. (formerly Family Service, Inc.)
Technology – Implementation $23,519

Fidelity House, Inc.
Technology – Implementation $28,506

Fidelity House, Inc.
Technology – Implementation $71,775

Martha’s Vineyard Regional High School District
Small Grant $23,655

Pathways For Children, Inc.
Technology – Implementation $125,000

Regional Capacity Building Initiatives
Barnstable, Dukes, Essex and Nantucket Counties $11,645

New York
Cazenovia Recovery Systems, Inc.
Small Grant $27,999

Child Care Network of the Niagara Frontier, Inc.
Small Grant $7,000

Community Missions of Niagara Frontier, Inc.
Small Grant $10,400

Cradle Beach Camp, Inc.
Campaign Manager $56,250

Fellowship House Foundation
Technology - Implementation $5,497

Gateway-Longview, Inc.
Technology - Implementation $125,000

Heritage Centers
Technology - Planning $44,700

Kids Escaping Drugs
Small Grant $17,704

Mental Health Association of Erie County
Small Grant $9,407
Mental Health Services of Erie County South East Corp
Technology – Implementation ................................. $45,022

People Inc.
Technology – Implementation ........................................ $92,330

Prevention Focus, Inc.
Small Grant ........................................................................ $15,000

The Cantalician Foundation, Inc.
Small Grant .......................................................................... $15,000

United Cerebral Palsy Association of Niagara County, Inc.
Technology - Implementation ................................................. $20,063

Villa Maria College
Small Grant ........................................................................... $5,165

Western New York United Against Drug and Alcohol Abuse, Inc
Small Grant ............................................................................. $6,646

Regional Capacity Building Initiative
Erie and Niagara Counties ....................................................... $9,350

HEALTHY COMMUNITIES PORTFOLIO

Massachusetts

Community Catalyst
Screening, Brief Intervention and Referral
to Treatment (SBIRT) Expansion ................................. $24,000

Gosnold, Inc.
Falmouth Prevention Partnership ...................................... $155,000

New Profit Inc.
Reimagine Learning............................................................... $1,159,128

University of Massachusetts Foundation
(fiscal agent for University of Massachusetts Boston)
Think College ................................................................. $90,000

New York

Buffalo State College Foundation
Px21 (Substance Abuse Prevention Coalition) Bridge Grant ...... $32,547

National Center for Learning Disabilities, Inc.
Schools that Work: Response to Intervention and Multi-Tiered
System of Supports Framework for Success .............................. $139,569

National Center for Learning Disabilities, Inc.
Schools that Work: Response to Intervention and Multi-Tiered
System of Supports Framework for Success ............................... $50,000

DISCRETIONARY

Total Discretionary ................................................................. $392,500
2014 GRANTS AWARDED
$7,453,056

- Core Programs and Services: 65%
- Strengthening Our Partners: 18%
- Healthy Communities: 12%
- Discretionary: 5%

2014 Grants Awarded by State
- Massachusetts: 46%
- New York: 44%
- Other: 10%

2014 Grants Awarded by County
- Barnstable - MA: 25%
- Essex - MA: 16%
- Erie - NY: 40%
- Niagara - NY: 4%
- Other: 10%
- Dukes - MA: 1%
2014 Grants Awarded

CORE PROGRAMS AND SERVICES PORTFOLIO

Massachusetts

Bay State Reading Institute
Embedding Early Assessment & Identification of Learning Disabilities ..............................................................  $90,000

Children’s Friend and Family Services, Inc.
Early Childhood Mental Health Initiative.............................................. $213,099

Class, Inc.
Class Autism Program ...............................................................  $90,000

Community Health Center of Cape Cod, Inc.
Increasing Access to Behavioral Health Services .....................  $198,719

Girls Inc. of Lynn
Project Champ .........................................................................  $224,047

Gosnold, Inc.
Student Intervention & Prevention Program ........................... $424,750

Health Law Advocates
Juvenile Court Mental Health Advocacy Project (J-MHAP) ...... $365,377

Kennedy-Donovan Center
Access Cape Cod .................................................................... $209,400

Melmark, Inc.
Adult Day Vocational Program ................................................ $360,132

Sturgis Charter Public School
Support for Inclusive Classrooms ..............................................  $77,624

Woods Hole Oceanographic Institution
Cape Abilities Collaborations--Broadening Participation in Science................................. $150,000

New York

Kids Escaping Drugs
Alcohol & Drug Dependency Services (ADDS) Program Acquisition ........................................ $25,000

Buffalo City School District
Project ADVOCATE .................................................................... $225,000

Buffalo City School District
Project INFORM ........................................................................... $184,099

Buffalo Hearing & Speech Center
Early Childhood Screening .......................................................  $60,000

Cazenovia Recovery Systems, Inc.
Alcohol & Drug Dependency Services (ADDS) Program Acquisition ........................................ $75,000

Daemen College
Transition Services for Daemen College Students on the Autism Spectrum ........................................ $226,090

Horizon Village
Alcohol & Drug Dependency Services (ADDS) Program Acquisition ........................................ $150,000

Mental Health Association of Erie County
Child & Family Support Program (CFSP) Partnership with Psychiatric Hospitals $323,181

Mental Health Services of Erie County South East Corp V
Alcohol & Drug Dependency Services (ADDS) Program Acquisition ........................................ $25,000

Mid-Erie Mental Health Services, Inc.
Substance Abuse Initiative .......................................................  $145,428
Niagara University
First Responders Disability Awareness
Training Program Expansion ................................................................. $85,000

Northwest Community Mental Health Center
Care Connections ........................................................................ $224,389

Springville-Griffith Institute Central School District
Preparing for Tomorrow ..................................................................... $82,954

Other
Poses Family Foundation
Parent Project ................................................................................. $50,000

STRENGTHENING OUR PARTNERS PORTFOLIO
(Capacity Building)

Massachusetts
Bridgewell
Small Grant ................................................................................ $7,500

Calmer Choice
Technology – Planning ................................................................ $27,400

Community Action, Inc.
Small Grant ................................................................................ $12,024

Family Services of Merrimack Valley
Small Grant ................................................................................ $11,360

Latham Centers
Technology – Planning ................................................................ $124,715

Lynn Community Health
Technology – Implementation ............................................................ $125,000

Martha’s Vineyard Public Schools
Small Grant ................................................................................ $23,655

North Shore Education Consortium
Small Grant ................................................................................ $17,000

Pathways for Children
Technology – Implementation ............................................................ $125,000

Plummer Home
Small Grant ................................................................................ $4,896

Raw Art Works
Small Grant ................................................................................ $13,717

Tri-Town Council
Small Grant ................................................................................ $8,500

Regional Capacity Building Initiatives
Barnstable, Dukes, Essex and Nantucket Counties ......................... $11,645

New York
Cantalician Foundation
Small Grant ................................................................................ $15,000

Catholic Diocese of Buffalo
Small Grant ................................................................................ $7,045

Child and Adolescent Treatment Services (CATS)
Small Grant ................................................................................ $12,200

Cazenovia Recovery Systems, Inc.
Small Grant ................................................................................. $27,999

Child Care Network of the Niagara Frontier, Inc.
Small Grant ................................................................................ $7,000

Community Connections of New York
GetSet 2.0 ................................................................................ $155,000

Community Missions of Niagara Frontier, Inc.
Small Grant ................................................................................ $10,400

Cradle Beach Camp, Inc.
Campaign Manager .................................................................. $112,500
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<thead>
<tr>
<th>Organization</th>
<th>Grant Information</th>
<th>Amount</th>
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</thead>
<tbody>
<tr>
<td>Explore and More Children’s Museum</td>
<td>Museum Planning Grant which includes inclusive design for all children</td>
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<td>Heritage Centers</td>
<td>Technology - Planning</td>
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<td>Holy Cross Head Start, Inc.</td>
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<td>Horizon Health</td>
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<td>Jericho Road Community Health Center</td>
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<td>Kids Escaping Drug</td>
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<td>Regional Capacity Building Initiatives</td>
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<td>HEALTHY COMMUNITIES PORTFOLIO</td>
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<td>Massachusetts</td>
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<td>Screening, Brief Intervention, and Referral to Treatment (SBIRT) Expansion</td>
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<td>Advocacy Component of J-MHAP</td>
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<td>Think College Transition Model for Students with Intellectual Disabilities</td>
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<td>Independent Health Foundation</td>
<td>Primary Behavioral Integration for Health Care Reform</td>
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<td>Positive Emotional Development and Learning Skills (PEDALS) 2.0</td>
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<td>Px21</td>
<td>Bridge Grant - Data Collection</td>
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<td>DISCRETIONARY</td>
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MISSION

The Peter and Elizabeth C. Tower Foundation supports community programming that results in children, adolescents, and young adults affected by substance abuse, learning disabilities, mental illness, and intellectual disabilities achieving their full potential. The Foundation is dedicated to societal impact through healthy communities and capacity building. We work diligently to foster a sense of empowerment and an environment of collaboration.

GEOGRAPHIC FOCUS

The Tower Foundation remains focused on improving the lives of young people in the communities where Tower family members have lived, worked, and raised their children. Most grants support organizations or community-based collaboration in Western New York (Erie and Niagara Counties) and Eastern Massachusetts (Barnstable, Dukes, Essex, and Nantucket Counties).

STAFF

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Program Officer

Nicholas G. Randell
Program Officer

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Program Officer

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Dawn M. Pytlik
Office Manager/Executive Assistant

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